

HADDENHAM PARISH COUNCIL  
 QUARTER ENDING 31ST DECEMBER 2020  
 DRAFT 4

	FY 2014/5	FY 2015/6	FY 2016/7	FY 2017/8	FY 2018/9	FY 2019/20	Projected 2020/1	Projected 2021/2	Projected 2022/3	Projected 2023/4	Projected 2024/5	Projected 2025/6	Projected 2026/7		
	£	£	£	£	£	£	£	£	£	£	£	£	£		
<b>ENVIRONMENT EXPENDITURE</b>															
Maintenance	2,998	2,903	2,714	1,532	2,702	5,035	16,000	15,620	15,900	16,200	16,500	16,800	17,100	Out-of-pockets now lower due to outsourcing of maintenance (pond maintenance added (1620 pa)	
Play Areas maintenance	180	1,116	2,275	4,110	4,075	6,174	7,000	8,000	11,000	13,000	15,000	15,300	15,610	Safety inspections - price increase & add Airfield; BMX annual maintenance Total £3968	
Churchyard maintenance	-	-	-	1,980	4,675	2,510	2,700	3,800	3,880	3,960	4,040	4,120	4,200	maintenance contract £2700pa; lime tree pollarding due 2021 £795; total £3495	
Outsourced Maintenance	-	-	2,615	38,315	55,806	41,183	49,236	100,100	124,000	126,500	129,000	131,580	134,210	Based on current contract to May 2021 plus quote for Airfield pitches	
Water Ponds	885	470	344	7	1,045	4,545	1,190	1,200	1,220	1,240	1,260	1,290	1,320	Erratic billing & usage	
Refuse bins	580	865	1,250	4,541	1,112	1,088	1,000	2,000	3,000	3,500	4,000	4,080	4,160	Includes new bin purchases.	
Dog Bins	1,578	1,918	1,796	3,207	454	1,908	2,600	4,500	4,500	5,000	5,500	5,610	5,720	Includes new bin purchases. Increased emptying from 21 to 25 - 2 new bins installed + Airfield=E2272; allow £270 to buy and install a new bin. Could reduce budget if need be to E2550.	
Pest Control	360	420	628	300	345	565	510	520	530	540	550	560	570		
Mapping	70	70	70	22	127	79	80	80	80	80	80	80	80		
Tree Works	860	1,750	8,200	6,845	4,375	6,335	6,530	6,600	6,600	6,600	6,500	6,630	6,760	Snakemoor Tree work moved from reserve to here.	
Misc	1,104	271	460	250	970	767	360	360	370	380	390	400	410	2014/5 high due to dog control orders	
Devolved Services	-	8,353	8,834	10,261	15,292	17,786	18,720	20,200	20,600	21,010	21,430	21,860	22,300		
Street Lighting maintenance	2,993	3,250	6,978	12,682	10,309	6,860	2,100	7,140	7,280	7,430	7,580	7,730	7,880	Will increase as additional columns are adopted from 2021 onwards. Platers Road adopted 2020	
Street Lighting energy	5,755	6,672	6,548	7,123	6,253	9,347	9,440	10,010	10,010	10,010	10,610	10,820	11,040	Move to new contract from April 2021. Platers Road adopted Jan 2021	
Training	-	-	-	265	-	-	200	1,000	1,020	1,040	1,060	1,080	1,100	Investment in skills, competence and compliance increasing.	
S137	15	15	7,220	20	25	25	100	379	390	400	410	420	430	Best Kept Village entry fee. In 2016/7 was part-funding of the LAF/BCC parking feasibility and implementation around the station	
	17,378	28,073	49,933	91,459	107,565	104,208	117,766	181,509	210,380	216,890	223,910	228,360	232,890		
<b>INCOME</b>															
Fair rent	300	300	325	325	325	355	-	355	380	380	380	403	427	Reviewed every three years; no fair 2020	
Pole refund	36	23	29	30	30	30	30	30	30	30	30	30	32		
Commuted sums	-	-	-	-	-	-	-	-	-	-	-	-	-	Transfer of land at Airfield and adoption of Platers Road street lights	
Recharged to Banks Park Trust	1,500	750	765	-	-	-	-	-	-	-	-	-	-	No longer recharged	
Devolved Budget	8,219	8,702	7,596	7,596	7,596	7,740	7,740	7,740	7,740	7,740	7,740	7,730	8,194	New deal to be agreed from April 2022.	
	10,054	9,775	8,715	7,951	7,951	8,124	7,770	8,125	8,150	8,150	8,150	8,163	8,653		
<b>NET</b>	-	8,061	18,299	41,218	83,508	99,615	96,083	197,974	173,384	202,230	208,740	215,760	220,197	224,237	
<b>ALLOTMENTS EXPENDITURE</b>															
Maintenance	237	17	3	345	601	58	600	610	620	630	640	650	660		
Rent	2,674	2,674	2,759	2,754	2,898	2,958	3,102	3,030	3,250	3,250	3,230	3,553	3,908	Paid to Parochial Charities; next review 2022	
Water	2,276	1,057	1,339	473	-	-	-	-	-	-	-	-	-	Water now supplied via bore hole (artesian well) and solar pump	
Pest Control	125	175	175	125	150	225	200	200	200	200	200	200	200		
misc	-	5	-	-	-	18	-	-	-	-	-	-	-		
	5,312	3,928	4,277	3,696	3,649	3,259	3,902	3,840	4,070	4,080	4,070	4,403	4,768		
<b>INCOME</b>															
Rent	3,813	5,217	5,390	5,215	5,213	5,234	5,835	5,930	5,930	6,050	6,170	6,290	6,420	no increase for 2021/22 or 22/23 proposed	
	3,813	5,217	5,390	5,215	5,213	5,234	5,835	5,930	5,930	6,050	6,170	6,290	6,420		
<b>NET</b>	-	1,499	1,289	1,114	1,519	1,564	1,975	1,933	2,090	1,860	1,970	2,100	1,887	1,652	Allotments made a surplus for the first time in 2016/7. The economics now mean this will be the norm. HPC may not make money from allotments so surplus is put to an Allotments Improvements Reserve for use on Bore Hole, Solar Powered pump or other projects as agreed
<b>STAFF COSTS EXPENDITURE</b>															
Salaries	40,408	52,675	58,171	48,431	51,495	71,832	71,767	92,286	94,132	96,014	97,935	99,893	101,891	Kerrie increase hrs 18 to 20/wk; add part time facilities manager 16h/wk	
Pension	-	-	1,605	1,565	1,700	3,129	3,588	4,614	4,706	4,800	4,896	4,994	5,094		
Employers NI	3,289	4,178	4,988	4,393	4,996	6,963	5,670	7,291	7,437	7,586	7,737	7,892	8,050		
	43,697	56,853	64,764	54,389	58,190	81,924	81,024	104,191	106,275	108,400	110,568	112,780	115,035		

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<b>GENERAL ADMIN EXPENDITURE</b>														
Payroll management	395	407	544	540	528	363	204	210	210	210	210	210	210	switched to cheaper provider from Jan 2020
Travel**	8	58	55	23	104	49	-	-	-	-	-	-	-	
Stationery	336	278	184	150	356	468	410	420	430	440	450	460	470	
Postage	121	110	26	45	43	15	30	30	30	30	30	30	30	
Phone / Internet	730	441	350	717	731	936	610	610	620	630	640	650	660	new phone & broadband contract from Dec 2019
Office rent / room hire	3,843	3,982	4,475	4,144	4,402	4,266	3,800	950	-	-	-	-	-	No rent or room hire for new office / meeting room under new leases TBC. Office maintenance
Photocopier	537	837	721	942	734	712	700	710	720	730	740	750	770	new contract reduced hire cost and printing costs
Insurance**	8,689	8,113	8,138	8,405	6,171	4,786	4,468	4,560	4,650	4,740	4,830	4,930	5,030	October 2021 3 year deal ends
Training	528	300	53	1,240	1,353	343	1,500	1,530	1,560	1,590	1,620	1,650	1,680	New staff & election of new Cllrs
Audit	1,350	1,100	625	1,175	2,560	4,399	2,860	2,920	2,980	3,040	3,100	3,160	3,220	External auditors; Rialtas fee for closing down in Omega; increase external audit fee due to increase in income; additional interim internal audit
Legal & Other Professional	-	49,347	1,000	4,464	2,043	5,875	7,000	7,140	7,280	7,430	7,580	7,730	7,880	Increasing need for professional advice re taxation impacts on new responsibilities, impacts of GDPR, devolution of responsibilities from higher tiers and so on
Chairman's Allowance	20	111	28	43	99	62	150	150	150	150	150	150	150	Incidental expenses
Subscriptions	1,014	1,019	881	1,209	817	1,810	1,690	1,770	1,810	1,850	1,890	1,930	1,970	NALC, SLCC and similar. Added SLCC membership for Assistant Clerk.
Grants and donations (S137)	11,400	11,350	11,250	12,697	21,434	1,166	21,100	11,500	11,730	11,960	12,200	12,440	12,690	late payment of HCL & HYCC grants moved cost from 19/20 into 20/21. HCL may apply for more 2021/22?
Annual Parish Meeting	69	116	54	96	155	673	-	-	-	-	-	-	-	
Books and Publications	-	-	-	100	115	-	50	50	50	50	50	50	50	
Election Costs	-	145	-	-	-	-	-	3,000	-	-	-	-	-	election moved to May 2021
Capital Asset Fund	2,372	-	6,430	-	391	3,365	2,040	2,080	2,120	2,160	2,200	2,240	2,280	
Misc.	17	220	395	663	394	2,037	419	430	440	450	460	470	480	
Bank Charges	-	-	-	130	120	110	160	160	160	160	160	160	160	Will close PF account
Information Technology	2,100	92	759	1,398	2,834	4,767	6,300	6,430	6,560	6,690	6,820	6,960	7,100	Regular costs Rialtas £520; email hosting £306; Hosted services £2526 TOTAL = £3352 Will need additional computer equipment for new office.
Other S137	100	-	-	-	-	-	100	100	100	100	100	100	100	
Business Rates	-	-	-	-	-	635	780	800	820	840	860	880	900	
	33,631	78,024	35,969	38,182	44,598	36,836	54,371	45,550	42,420	43,250	44,090	44,950	45,830	
<b>INCOME</b>														
Precept	97,460	163,710	302,520	314,840	330,150	357,470	366,500	387,869	433,589	491,506	531,709	555,871	575,487	Precept is set to achieve a break-even for each year. 6.797%
Interest	23	23	22	23	313	1,003	1,000	1,020	1,040	1,060	1,080	1,100	1,120	Interest earned @ 0.4% on Nationwide Account
Miscellaneous	768	-	1,415	1,277	5,360	8,255	-	-	-	-	-	-	-	Filming fees - ad hoc
Grants Received	1,827	1,220	610	-	-	-	-	-	-	-	-	-	-	Top-up grant to make up for social housing discounts for Council Tax. 2016/7 was the final year thereof
	100,078	164,953	304,567	316,140	335,823	366,728	367,500	388,889	434,629	492,566	532,789	556,971	576,607	
<b>NET</b>	66,448	86,929	268,598	277,958	291,226	329,891	313,129	343,339	392,209	449,316	488,699	512,021	530,777	

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<b>PLANNING EXPENDITURE</b>														
Revised Neighbourhood Plan / VALP	-	-	601	-	-	-	-	-	-	-	-	-	-	Charge was for Emergency HVN editions re VALP
<b>NET</b>	-	-	601	-	-	-	-	-	-	-	-	-	-	
<b>COMMUNICATIONS EXPENDITURE</b>														
Newsletter	3,780	3,916	4,184	4,184	2,608	186	-	-	-	-	-	-	-	print our own newsletter; 2nd edition of village guide
Noticeboard	-	-	598	-	-	-	-	-	-	-	-	-	-	
Website	198	180	180	1,368	26	1,256	1,941	1,980	2,020	2,060	2,100	2,140	2,180	Haddenham Hamper unbudgeted expense 20/21. Add £540 to maintain for another year plus £90 per business added. Grnat for 50% set up costs awarded Q3
	3,978	4,096	4,963	5,552	2,581	1,442	1,941	1,980	2,020	2,060	2,100	2,140	2,180	
<b>INCOME</b>														
Newsletter	1,315	1,075	1,455	855	858	-	-	-	-	-	-	-	-	
	1,315	1,075	1,455	855	858	-	-	-	-	-	-	-	-	
<b>NET</b>	-	2,663	3,021	3,507	4,697	1,724	1,442	1,941	1,980	2,020	2,060	2,100	2,140	2,180
<b>SURPLUS /(DEFICIT) BEFORE TFS TO RESERVES</b>	10,327	10,045	159,621	136,882	133,261	152,418	122,101	65,874	83,545	132,086	162,370	178,791	190,976	

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<b>TRANSFERS TO RESERVES</b>														
EMR HPC Asset Reserve	-	10,000	10,200	10,506	10,926	3,831	22,448	7,500	15,000	15,000	22,500	10,821	10,000	Sinking fund for repairs to major assets of HPC
Heritage Fund	-	8,415	8,600	8,858	9,212	2,900	2,634	1,996	2,000	2,000	2,000	2,000	2,000	
EMR Street Lights	-	-	-	-	-	-	9,212	9,351	9,730	9,920	10,120	10,320	10,530	50% of annual funding of street column replacement programmer to reduce the percentage older than 30 years from 82% to 15-30% by 2030/1
EMR NHP Projects	-	-	24,327	11,428	-	-	-	-	1,745	10,000	10,000	10,000	10,000	Allocation of what would otherwise be the surplus for the year to start the funding of projects voted for in the NHP
EMR Allotments Improvements	-	1,289	1,114	1,519	1,564	1,975	1,933	2,090	1,860	1,970	2,100	1,887	1,652	Surplus (if any) on allotments account
EMR Churchyard Maintenance	-	-	-	20,000	31,390	16,500	15,000	5,000	15,000	15,000	20,000	15,000	11,192	Reserve initially begun to enable swift funding of any major repairs required in the St Mary's Churchyard, now to fund potentially £118k of delapidations left by the Diocese of Oxford
EMR Snakemoor Donations	-	200	200	210	218	2,000	-	-	-	-	-	-	-	Annual HPC contribution to Snakemoor costs which are otherwise funded by donations
EMR Devolved Services	-	-	11,500	25,000	15,000	13,000	13,000	7,240	-	10,000	20,000	10,000	10,000	Some initial consultations have now occurred re additional devolved funding but no action occurred during the current FY with the Unitary proposals delaying next steps
EMR Staffing Contingency	-	12,927	13,934	8,997	9,212	8,736	14,867	10,419	10,627	10,840	11,057	11,278	11,504	Annual contingency for staff absence cover. Amount unutilised in year used as second 50% of street light annual funding & remainder to Contingency Reserve
EMR New Burial Ground	-	-	25,000	25,000	25,000	25,000	-	-	-	-	-	-	-	Four (if Glebe land proves suitable) or five (if it does not) annual charges of £25k for a new 50+ year burial ground in Haddenham + more for overspill car park south of Aston Road
EMR Overspill Car Park	-	-	-	-	-	10,000	-	-	-	24,000	25,000	25,000	60,000	likely to require a PWLB
EMR Play Area Improvements	-	-	-	-	-	20,000	7,000	-	-	20,000	20,000	20,000	20,000	Woodways Park Equipment replacement
EMR Pond Improvements	-	-	1,000	1,000	1,000	1,000	1,000	2,000	2,000	2,000	2,000	50,000	36,000	Beginning sinking fund for major pond dredging and repairs along the lines of work done in 2015/6
EMR Tree Reserve	-	-	-	12,000	6,000	7,000	6,500	4,790	6,500	2,500	8,500	8,500	5,000	New reserve proposed in Budget 2017/8 to enable a proactive approach to tree maintenance and management
EMR NHP	-	-	24,399	5,000	5,000	5,000	5,000	-	-	5,000	5,000	-	-	Funds for responding to VALP and/or developing a new NHP transferred to Reserves for use as and when required
EMR Legal & Professional	-	-	18,500	-	-	-	-	-	-	-	-	-	-	Establishment of fighting fund for unforecastable (and unforecasted) legal action as may be required
Contingency Reserve	-	-	20,848	239	17,722	19,674	18,537	15,298	19,082	3,856	4,094	3,985	3,099	Transfer to contingency to maintain reserve of 50% of operational costs. Increase is needed because of the rise in maintenance costs due to wider scope & new developments
<b>NET</b>	-	32,831	159,621	129,279	132,245	145,829	117,270	65,874	83,545	132,086	162,370	178,791	190,976	

**Funded by Precept**

<b>EXPENDITURE</b>	-	104,934	-	203,806	-	320,128	-	322,557	-	348,829	-	373,497	-	376,274	-	402,944	-	448,709	-	506,766	-	547,109	-	571,424	-	591,679
<b>INCOME</b>	115,261	181,020	320,128	330,161	349,845	380,086	381,105	402,944	448,709	506,766	547,109	571,424	591,679													
<b>NET</b>	10,327	-	22,786	-	7,603	1,016	6,589	4,831	-	-	-	-	-													

<b>Tax Base</b>	2,120	2,219	2,225	2,281	2,344	2,490	2,489	2,559	2,780	3,054	3,214	3,271	3,299
<b>Precept per Band D Equivalent Household</b>	£ 45.97	£ 73.78	£ 135.98	£ 138.00	£ 140.85	£ 143.57	£ 147.25	£ 151.57	£ 155.97	£ 160.94	£ 165.44	£ 169.94	£ 174.44
<b>Change per household</b>	60.5%	84.3%	1.5%	2.1%	1.93%	2.56%	2.94%	2.90%	3.19%	2.79%	2.72%	2.65%	
<b>Change in precept</b>	68.0%	84.8%	4.1%	4.9%	8.3%	2.5%	5.8%	11.8%	13.4%	8.2%	4.5%	3.5%	
<b>Transfers to Reserves as % of Total I&amp;E Expenditure</b>	0%	16%	50%	40%	38%	39%	31%	16%	19%	26%	30%	31%	32%
<b>I&amp;E Outgoings as % of all expenditure funded by precept</b>	98%	87%	91%	96%	96%	73%	91%	59%	49%	65%	83%	85%	88%
<b>Reserves Outgoings as % of all expenditure funded by precept</b>	2%	13%	9%	4%	4%	27%	9%	41%	51%	35%	17%	15%	12%
<b>Total Outgoings funded by the precept</b>	107,615	195,946	176,411	202,299	224,627	313,117	286,046	567,160	749,425	576,480	461,938	460,233	453,704
<b>Change y-o-y</b>	82%	-10%	15%	11%	39%	-9%	98%	32%	-23%	-20%	0%	-1%	
<b>Change y-o-y per Band D Household</b>	74%	-10%	12%	8%	31%	-9%	93%	22%	-30%	-24%	-2%	-2%	

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<b>INTRA-RESERVE TRANSFERS</b>														
Major Asset Repair Reserve								7,500			- 7,500			
Heritage Fund														
Street Light Reserve		8,415	8,600	8,858	9,212	9,212	9,351	9,540	9,730	9,920	10,120	10,320		
Neighbourhood Plan Projects														
Allotments Improvements Reserve														
Churchyard Periodic Maintenance Reserve								5,000			- 5,000			
Snakemoor Funding														
Devolved Services Transitional Fund								10,000			- 10,000			
Staffing Contingency Reserve		- 12,927	- 13,934	8,997	- 8,927	5,736	4,297	- 10,419	- 10,627	- 10,840	- 11,057	11,278		Each year's staffing contingency budget used to top up 2nd 50% of street light reserve with balance to contingency
Burial Set-Up Costs														
Car Park Layout Costs								100,000	100,000	- 59,000	- 25,000	- 60,000		
Play Equipment Replacement							34,000	48,000	48,000	28,000	22,000	12,000		
Ponds Reserve		12,172						80,000			- 50,000	- 30,000		Major ponds work funded by commuted sum for maintenance of Orchard site
Trees Reserve								3,500		- 3,500				
(Revised) Neighbourhood Plan/VALP		- 4,267												write back to contingency of reserve allowance for prep of HNP
Legal Fees Reserve														
Other		- 18,440												
Commutated sums							- 34,000	- 60,500	- 241,500	- 128,000	85,000	- 22,000	- 78,000	
Contingency reserves		10,535	4,512	5,334	139	- 285	- 3,476	- 5,053	879	897	920	937	958	
		-	-	-	-	-	0	-	0	0	0	- 75,000	0	
<b>OTHER RECEIPTS TO RESERVES</b>														
Major Asset Repair Reserve														Bucks CC delapidations payment re Day Centre £7,340 + £4,660 for paving + £50,000 s106 funding for Day Centre
Heritage Fund														
Street Light Reserve														
Neighbourhood Plan Projects								12,500						CB funding
Allotments Improvements Reserve														
Churchyard Periodic Maintenance Reserve														
Snakemoor Funding						669								
Devolved Services Transitional Fund														
Staffing Contingency Reserve														
Burial Set-Up Costs														
Car Park Layout Costs														
Play Equipment Replacement						78,182		90,000		50,000				S106 contributions
Ponds Reserve														
Trees Reserve														
(Revised) Neighbourhood Plan/VALP														Localities grant available, could be £15,000 if NP is more complex
Legal Fees Reserve														
Other		18,440												Commutated sum re Orchard site
Commutated sums							317,750	17,811	206,813	61,347		103,200		Platers Road Open space & street lights, Football pitches & play area Airfield. Commuted sums for maintenance are priced to cover 10 years worth of work
Contingency reserves														
		18,440	-	-	-	78,851	317,750	120,311	206,813	61,347	50,000	103,200	-	

HADDENHAM PARISH COUNCIL  
 QUARTER ENDING 31ST DECEMBER 2020  
 DRAFT 4

	FY 2014/5	FY 2015/6	FY 2016/7	FY 2017/8	FY 2018/9	FY 2019/20	Projected 2020/1	Projected 2021/2	Projected 2022/3	Projected 2023/4	Projected 2024/5	Projected 2025/6	Projected 2026/7	
<b>UTILISATION OF RESERVES</b>														
Major Asset Repair Reserve						7,876	35,856	10,000	10,000	10,000	10,000	10,000	10,000	Day Centre (11895) and Drain works to pay Q4 (6845+810); Community Orchard Repairs (3590) Mable Parkinson Roof repair (est 6000) also added
Heritage Fund			650		2,900	2,637	-	2,000	2,000	2,000	2,000	2,000	2,000	Wychert wall co-funding - just an estimate
Street Light Reserve		5,032	8,906	6,262	3,076	22,530	-	14,000	14,400	14,800	15,200	15,600	16,000	Column replacement to date and projected 10/yr (215000 over 15 yrs at 2016 prices)
Neighbourhood Plan Projects						-	-	25,000	10,000	10,000	10,000	10,000	10,000	Streetscape Project 50%
Allotments Improvements Reserve		1,289	1,114	1,519	1,564	508	943	2,090	1,860					One-way valve to non-discretionary Q4 will purchase additional solar panel (943)
Churchyard Periodic Maintenance Reserve						14,082	-	60,000	30,000	20,000	5,000	5,000	5,000	Based on quote from Chris Bowler - neglected by Church for years
Snakemoor Funding		200	200	210	218	191	-							One-way valve to non-discretionary reserve
Devolved Services Transitional Fund				610		6,388	1,739	11,000	20,000	20,000	20,000	20,000		Village Gate (1739): 100% of parking feasibility (11,000). Estimates thereafter
Staffing Contingency Reserve					285	1,171	10,570							cover for illness (10570): May need more in future
Burial Set-Up Costs				420		978	-	6,000	90,000					Burial ground (land free) + laying out of overspill car park
Car Park Layout Costs						-	-	-	100,000	100,000				
Play Equipment Replacement						88,653	-	90,000						HDM will have 4x woodways (90000) + 2 x Banks (30000) + 1x Sheerstock (60000) to replace in 2032(ish)
Ponds Reserve	473	16,699	1,350			-	9,000		80,000					Banks Pond fountain est (6700); Rudds pond work (2300)
Trees Reserve						155	4,790	10,000	6,000	5,000	5,000	5,000	10,000	Past and projected utilisation for major works to trees - includes removal of leylandii at Sheerstock as may be required (removed at YE)
(Revised) Neighbourhood Plan/VALP	2,008	1,752	3,685			-	-	-	20,000	20,000	10,000	-	-	Assumes review of VALP is initiated immediately upon the current VALP being adopted
Legal Fees Reserve						-	-	-						
Other						-	-	-						
Commuted sums						-	-	-						
Contingency reserves	200													
	2,681	24,972	15,905	9,021	8,044	85,449	27,042	230,090	384,260	201,800	77,200	67,600	53,000	

**YEAR END BALANCE OF RESERVES**

Major Asset Repair Reserve	-	10,000	20,200	30,706	41,632	32,587	19,179	24,179	29,179	34,179	39,179	40,000	40,000	£40,000 level
Heritage Fund	12,000	12,000	11,350	11,350	8,450	8,720	11,354	11,350	11,350	11,350	11,350	11,350	11,350	£11,350 level
Street Light Reserve	8,000	11,383	19,492	30,688	45,682	38,107	56,670	61,560	66,430	71,280	76,120	80,960	85,810	£9,212 + YE balance on staffing contingency to 2021
Neighbourhood Plan Projects	-	-	24,327	35,755	35,755	35,755	35,755	23,255	15,000	15,000	15,000	15,000	15,000	£100,000 level now £15,000 proposed
Allotments Improvements Reserve	-	-	-	-	-	550	1,540	1,540	1,540	3,510	5,610	7,497	9,149	net balance from prior year transferred
Churchyard Periodic Maintenance Reserve	-	-	-	20,000	51,390	53,808	68,808	18,808	3,808	-	1,192	8,808	18,808	£20,000 - propose £0,000 on-going base
Snakemoor Funding	-	-	-	-	-	1,809	1,809	1,809	1,809	1,809	1,809	1,809	1,809	funded through donations
Devolved Services Transitional Fund	-	-	11,500	35,890	50,890	52,499	63,760	90,095	50,000	40,000	30,000	20,000	30,000	£50,000 level
Staffing Contingency Reserve	-	12,927	13,924	8,997	8,927	5,736	4,297	10,415	10,627	10,840	11,057	11,278	11,504	£9,212 - unutilised transferred to street light reserve
Burial Set-Up Costs	-	-	25,000	49,580	74,580	98,603	98,603	92,603	2,603	2,603	2,603	2,603	2,603	£125,000
Car Park Layout Costs	-	-	-	-	-	10,000	10,000	10,000	10,000	34,000	-	-	-	no policy set
Play Equipment Replacement	-	-	-	-	-	7,279	48,279	96,279	144,279	192,279	262,279	304,279	336,279	no policy set
Ponds Reserve	4,527	-	350	650	1,650	2,650	5,350	3,350	1,350	650	2,650	2,650	8,650	£15,000 in policy but will need to increase to £80,000
Trees Reserve	-	-	-	12,000	18,000	24,845	26,555	21,345	25,345	22,845	22,845	26,345	21,345	£20,000
(Revised) Neighbourhood Plan/VALP	6,019	-	20,714	25,714	30,714	35,714	40,714	40,714	20,714	5,714	714	714	714	£50,000
Legal Fees Reserve	-	-	18,500	18,500	18,500	18,500	18,500	18,500	18,500	18,500	18,500	18,500	18,500	£18,500
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	
Commuted sums	-	-	-	-	-	-	283,750	241,061	206,374	139,721	224,721	305,921	383,921	
Contingency reserves	61,803	49,552	74,912	87,610	106,487	132,465	152,357	162,603	182,564	187,318	192,331	197,253	201,310	50% of operational costs
ALL	92,349	95,862	239,579	367,440	492,658	925,126	936,580	892,675	798,772	790,405	925,576	1,064,967	1,202,943	

Operational Expenditure	104,934	170,975	160,507	181,231	216,583	227,668	259,004	337,070	365,165	374,680	384,738	392,633	400,704	
Contingency as % of Operational Expenditure	59%	29%	47%	48%	49%	57%	57%	49%	50%	50%	50%	50%	50%	

Earmarked Reserves with Commuted Sum Transfer	30,546	46,310	164,667	279,830	386,171	427,162	500,473	489,011	409,834	463,367	508,524	561,793	617,712	
Funded by Commuted Sums Transfers	-	-	-	-	-	-	34,000	94,500	336,000	464,000	379,000	401,000	323,000	
Earmarked Reserves without Commuted Sum Transfer	30,546	46,310	164,667	279,830	386,171	427,162	466,473	394,511	73,834	633	129,524	160,793	294,712	
Earmarked Reserves net of commuted sums as % of total outgoings	28%	20%	49%	84%	108%	93%	116%	62%	9%	0%	21%	25%	46%	